For Immediate Release

Media Contact: Mei Li NetSuite Inc. Phone: 650.627.1063

E-mail: meili@netsuite.com

Investor Relations Contact: Carolyn Bass Market Street Partners Phone: 415.445.3232 E-mail: IR@NetSuite.com

NETSUITE ANNOUNCES FOURTH QUARTER AND FISCAL 2009 FINANCIAL RESULTS

- Reports Record Revenue of \$43.0 Million for the Fourth Quarter of 2009
- Reports Record Quarterly and Annual Operating Cash Flow, Improving Annually by \$13.7 Million versus 2008
- Displays Continued Up Market Success with a Quarterly Record Average Selling Price for New Customers
- Records All Time Quarterly Record Number of NetSuite OneWorld Sales

SAN MATEO, Calif. — **February 4, 2010** — NetSuite Inc. (NYSE: N), a leading vendor of <u>cloud computing business management software suites</u>, today announced operating results for its fourth quarter and fiscal year ended December 31, 2009.

Total revenue for the year was \$166.5 million, a year-over-year increase of 9%. Total revenue for the fourth quarter was \$43.0 million. Revenue from the Americas for the fourth quarter of 2009 was \$35.0 million, while revenue from international regions was \$8.0 million. NetSuite added approximately 295 new customers in the fourth quarter.

On a GAAP basis, net loss for the fourth quarter of 2009 was \$6.5 million, or \$(0.10) per share, compared to a net loss of \$4.5 million, or \$(0.07) per share in the fourth quarter of 2008. On a GAAP basis, net loss for the year ended December 31, 2009 was \$23.3 million, or \$(0.38) per share, compared to a net loss of \$15.9 million, or \$(0.26) per share in 2008. GAAP operating loss for the year ended December 31, 2009 was \$23.5 million, compared to a GAAP operating loss of \$18.4 million in 2008.

Non-GAAP net income for the fourth quarter of 2009 was \$1.3 million, or \$0.02 per share, as compared to a non-GAAP net income of \$534,000, or \$0.01 per share, for the fourth quarter of 2008. Non-GAAP net income for the year ended December 31, 2009 improved 236% to \$3.4 million, or \$0.05 per share, compared to a non-GAAP net loss of \$2.5 million, or \$(0.04) per share in 2008. Non-GAAP operating income for the year ended December 31, 2009 was \$3.2 million, compared to a non-GAAP operating loss of \$5.0 million in 2008.

Items presented on a non-GAAP basis exclude expenses related to stock-based compensation, the amortization of intangible assets, and transaction costs for business combinations. A reconciliation of GAAP net income/(loss) to non-GAAP net income/(loss) and GAAP operating income/(loss) to non-GAAP operating income/(loss) is provided below in a table immediately

following the Condensed Consolidated Statements of Operations, along with an explanation of why these non-GAAP financial measures are useful to investors and how they are used by management.

"In a year that saw many of our ERP competitors' sales decline, NetSuite achieved record financial results," said Zach Nelson, CEO of NetSuite. "Our ten year head start in delivering cloud computing business applications bodes well for us in 2010 as companies continue to move their core business applications from 1990's style client-server offerings to NetSuite solutions that have cloud computing at their core."

Conference Call

In conjunction with this announcement, NetSuite will host a conference call at 2:00 p.m. PST (5:00 p.m. EST) today to discuss the company's fourth quarter and fiscal 2009 financial results. A live audio webcast and replay of the call, together with detailed financial information, will be available in the Investor Relations section of NetSuite's Web site at www.netsuite.com/investors. The live call can be accessed by dialing 877-419-6593 (U.S.) or 719-325-4793 (outside the U.S.) and referencing passcode: 319-4008. A replay of the call can also be accessed by dialing 888-203-1112 (U.S.) or 719-457-0820 (outside the U.S.), and referencing passcode: 319-4008.

About NetSuite

NetSuite Inc. is a leading vendor of cloud computing business management software suites for mid-sized businesses and divisions of large enterprises. NetSuite enables companies to manage core key business operations in a single system, which includes accounting/<u>ERP</u>, customer relationship management (CRM), and Ecommerce. NetSuite's patent-pending "real-time dashboard" technology provides an easy-to-use view into up-to-date, role-specific business information. For more information about NetSuite, please visit <u>www.netsuite.com</u>.

Cautionary Note Regarding Forward-Looking Statements

This press release and NetSuite's scheduled conference call contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 relating to, among other things, expectations, plans, prospects and financial results for NetSuite, including, but not limited to, our stated expectation for products, market demand, future earnings, revenue and market share growth. These forward-looking statements are based upon the current expectations and beliefs of NetSuite's management as of the date of this conference call, and are subject to certain risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. All forward-looking statements made during the conference call will be based on information available to the Company as of the date thereof, and NetSuite disclaims any obligation to update these forward-looking statements.

In particular, the following factors, among others, could cause results to differ materially from those expressed or implied by such forward-looking statements: the market for on-demand services may develop more slowly than expected or than it has in the past; continued adverse and unpredictable macro-economic conditions or reduced investments in on-demand applications and information technology spending; quarterly operating results may fluctuate more than expected;

unexpected disruptions of service at the Company's data center may occur; a security breach may impact operations; risks associated with material defects or errors in the Company's software or the effect of undetected computer viruses could impact operations; the risk of technological developments and innovations by others; our ability to successfully identify other businesses and technologies for acquisition that will complement our business and the ability to successfully acquire and integrate those businesses and technologies; the risk of loss of power or disruption in Internet service; failure to manage growth; failure to protect and enforce our intellectual property rights; the ability to manage operations when faced with competitive pricing and marketing strategies by competitors or changing macro-economic conditions; the risk of losing key employees; increased demands on employees and costs associated with operating as a public company; evolving government regulation of the Internet and Ecommerce; changes to current accounting rules; and general political or destabilizing events, including war, conflict or acts of terrorism; and other risks and uncertainties.

Customers who purchase our services should make sure the decisions are based on features that are currently available. Please be advised that any unreleased services or features from NetSuite referenced in today's discussion or other public statements are not currently available and may not be delivered on time or at all.

For a detailed discussion of these and other cautionary statements, please refer to the risk factors discussed in filings with the U.S. Securities and Exchange Commission ("SEC"), including but not limited to the Company's Annual Report on Form 10-K filed on March 13, 2009, and any subsequently filed reports on Forms 10-Q and 8-K. All documents are available through the SEC's Electronic Data Gathering Analysis and Retrieval system ("EDGAR") at www.sec.gov or NetSuite's Web site at www.netsuite.com.

Non-GAAP Financial Measures

The Company's stated results include certain non-GAAP financial measures, including non-GAAP operating income/(loss), net income/(loss), weighted average shares outstanding, and net income/(loss) per share. Non-GAAP net income/(loss) excludes expenses related to stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations. Non-GAAP net income/(loss) excludes these expenses as they are often excluded by other companies to help investors understand the operational performance of their business, and in the case of stock-based compensation, can be difficult to predict. The Company believes these adjustments provide useful comparative information to investors.

The Company considers these non-GAAP financial measures to be important because they provide useful measures of the operating performance of the Company and are used by the Company's management for that purpose. In addition, investors often use measures such as these to evaluate the operating performance of a company. Non-GAAP results are presented for supplemental informational purposes only for understanding the Company's operating results. The non-GAAP results should not be considered a substitute for financial information presented in accordance with generally accepted accounting principles, and may be different from non-GAAP measures used by other companies.

A copy of this press release can be found on the Company's Investor Relations Web site at www.netsuite.com/investors. The contents of the Web site are not incorporated by reference into this press release.

Click here to download the press release, financial tables and non-GAAP reconciliation.

NetSuite and the NetSuite logo are registered service marks of NetSuite Inc.

NetSuite Inc. Condensed Consolidated Balance Sheets

(dollars in thousands) (unaudited)

Assets 2008 2009 Current assets: S123,638 96,355 Cash and cash equivalents \$123,638 96,355 Accounts receivable, net of allowances of \$589 and \$921 as of 26,675 25,776 December 31, 2008 and 2009, respectively 26,675 25,776 Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Poeperty and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 2,036 2,506 Other assets 2,263 2,506 Total assets 2,234 202,224 Euror Itabilities Accounts payable \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accrued compensation \$10,862 5,758 Accrued expenses 5,758 5,154 Other current liabilities <		Decen	December 31,			
Current assets: Cash and cash equivalents \$ 123,638 \$ 96,355 Accounts receivable, net of allowances of \$589 and \$921 as of 26,675 25,776 December 31, 2008 and 2009, respectively 26,675 25,776 Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 2,636 2,506 Total assets 2,636 2,506 Total assets 2,636 2,506 Total assets 2,263 2,022 Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 90,544 89,552 Long-term liabilities 90,544 89,552 Long-term liabilities 10,403 7,9		2008	2009			
Cash and cash equivalents \$ 123,638 96,355 Accounts receivable, net of allowances of \$589 and \$921 as of 26,675 25,776 December 31, 2008 and 2009, respectively 26,675 25,776 Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 210,334 202,224 Liabilities and equity 2 1,147 Current liabilities 2,893 1,147 Deferred revenue 66,667 66,973 Accounts payable \$ 2,893 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 3,09 2,217	Assets					
Accounts receivable, net of allowances of \$589 and \$921 as of 26,675 25,776 Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 2,636 2,506 Total assets 2,893 1,147 Deferred revirent liabilities 2,893 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued compensation 10,863 5,716 Other current liabilities 4,363 5,716 Total current liabilities 3,95 5,748 Deferred revenue, non-current 7,204 5,748 Other long-term liabilities 3,19 2,217 <tr< td=""><td>Current assets:</td><td></td><td></td></tr<>	Current assets:					
December 31, 2008 and 2009, respectively 26,675 25,776 Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 2,103,334 202,224 Current liabilities Accounts payable \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 4,363 5,716 Deferred revenue, non-current 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities <	Cash and cash equivalents	\$ 123,638	\$ 96,355			
Deferred commissions 11,363 11,726 Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 2,636 2,506 Total assets 2,893 1,147 Poferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 90,544 89,552 Long-term liabilities 90,544 89,552 Long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 10,937 97,517 Equity 10,403	Accounts receivable, net of allowances of \$589 and \$921 as of					
Other current assets 2,385 4,922 Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 3210,334 202,224 Experimental solities Accounts payable \$2,893 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 3,05 5,716 Total current liabilities 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total long-term liabilities 100,947 97,517 Equity 100,947 97,517 Equity 100,947 97,517	December 31, 2008 and 2009, respectively	26,675	25,776			
Total current assets 164,061 138,779 Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets 210,334 202,224 Liabilities and equity Current liabilities: \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accounts payable \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total long-term liabilities 10,947 97,517 Equity: 100,947 97,517	Deferred commissions	11,363	11,726			
Property and equipment, net 15,413 14,731 Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets \$210,334 \$202,224 Liabilities and equity Current liabilities: Accounts payable \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 90,544 89,552 Long-term liabilities 90,544 89,552 Long-term liabilities 90,544 89,552 Long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total liabilities 10,403 7,965 Total liabilities 10,947 97,517 Equity: 108,992 104,833 Noncontrolling	Other current assets	2,385	4,922			
Deferred commissions, non-current 1,688 1,040 Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets \$ 210,334 \$ 202,224 Liabilities and equity Current liabilities: Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,094 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Total current assets	164,061	138,779			
Goodwill 17,824 28,095 Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets \$210,334 \$202,224 Liabilities and equity Current liabilities: Accounts payable \$2,893 \$1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: 100,947 97,517 NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) To	Property and equipment, net	15,413	14,731			
Other intangible assets, net 8,712 17,073 Other assets 2,636 2,506 Total assets \$ 210,334 \$ 202,224 Liabilities and equity Current liabilities: Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 3,199 2,217 Total long-term liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Deferred commissions, non-current	1,688	1,040			
Other assets 2,636 2,506 Total assets 210,334 202,224 Liabilities and equity 2 2 Current liabilities: Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Goodwill	17,824	28,095			
Total assets \$ 210,334 \$ 202,224 Liabilities and equity Current liabilities: Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Other intangible assets, net	8,712	17,073			
Liabilities and equity Current liabilities: Total long-term liabilities Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Other assets	2,636	2,506			
Current liabilities: \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Total assets	\$ 210,334	\$ 202,224			
Accounts payable \$ 2,893 \$ 1,147 Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Liabilities and equity					
Deferred revenue 66,667 66,973 Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Current liabilities:					
Accrued compensation 10,863 10,562 Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Accounts payable	\$ 2,893	\$ 1,147			
Accrued expenses 5,758 5,154 Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities: 3,194 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Deferred revenue	66,667	66,973			
Other current liabilities 4,363 5,716 Total current liabilities 90,544 89,552 Long-term liabilities:	Accrued compensation	10,863	10,562			
Total current liabilities 90,544 89,552 Long-term liabilities: 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Accrued expenses	5,758	5,154			
Long-term liabilities: 7,204 5,748 Deferred revenue, non-current 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Other current liabilities	4,363	5,716			
Deferred revenue, non-current 7,204 5,748 Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Total current liabilities	90,544	89,552			
Other long-term liabilities 3,199 2,217 Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Long-term liabilities:					
Total long-term liabilities 10,403 7,965 Total liabilities 100,947 97,517 Equity: NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Deferred revenue, non-current	7,204	5,748			
Total liabilities 100,947 97,517 Equity: 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Other long-term liabilities	3,199	2,217			
Equity:108,992104,833Noncontrolling interest395(126)Total equity109,387104,707	Total long-term liabilities	10,403	7,965			
NetSuite Inc. stockholders' equity 108,992 104,833 Noncontrolling interest 395 (126) Total equity 109,387 104,707	Total liabilities	100,947	97,517			
Noncontrolling interest 395 (126) Total equity 109,387 104,707	Equity:					
Total equity 109,387 104,707	NetSuite Inc. stockholders' equity	108,992	104,833			
	Noncontrolling interest	395	(126)			
Total liabilities and equity \$\frac{\$ 210,334}{} \$\frac{\$ 202,224}{}	Total equity	109,387	104,707			
	Total liabilities and equity	\$ 210,334	\$ 202,224			

NetSuite Inc. Condensed Consolidated Statements of Operations

	(unuuuneu)					
	Three months ended					
	December 31,	March 31,	June 30,	September 30,	December 31	
	2008	2009	2009	2009	2009	
Revenue	\$ 41,401	\$ 41,567	\$ 40,304	\$ 41,705	\$ 42,964	
Cost of revenue (1)	13,069	13,035_	13,556_	14,493_	15,021_	
Gross profit	28,332	28,532	26,748	27,212	27,943	
Operating expenses:						
Product development (1)	6,926	6,788	6,770	7,369	7,650	
Sales and marketing (1)	19,516	18,797	18,264	19,478	19,626	
General and administrative (1)	6,766	6,910	6,717	8,323	7,265	
Total operating expenses	33,208	32,495	31,751	35,170	34,541	
Operating loss	(4,876)	(3,963)	(5,003)	(7,958)	(6,598)	
Other income / (expenses) and income taxes, net	166	17_	(169)	(318)	(120)	
Net loss	(4,710)	(3,946)	(5,172)	(8,276)	(6,718)	
Less: Net loss attributable to the						
noncontrolling interest	245_	201	182	247_	178	
Net loss attributable to NetSuite Inc.	\$ (4,465)	\$ (3,745)	\$ (4,990)	\$ (8,029)	\$ (6,540)	
Net loss per share attributable to NetSuite Inc. common						
shareholders	\$ (0.07)	\$ (0.06)	\$ (0.08)	\$ (0.13)	\$ (0.10)	
Weighted average number of shares used in						
computing net loss per common share	60,838	61,248	61,853	62,100	62,545	

⁽¹⁾ Includes stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations as follows:

	Three months ended					
	December 31,	March 31,	June 30,	September 30,	December 31	
	2008	2009	2009	2009	2009	
Cost of revenue	\$ 1,056	\$ 1,044	\$ 1,238	\$ 1,373	\$ 1,634	
Product development	1,451	1,350	1,443	1,709	2,139	
Sales and marketing	1,239	1,204	1,462	2,242	2,170	
General and administrative	1,253	1,155	1,534	3,053	1,935	
Total stock-based compensation expense, amortization of intangible assets and						
transaction costs for business combinations	\$ 4,999	\$ 4,753	\$ 5,677	\$ 8,377	\$ 7,878	

NetSuite Inc. Condensed Consolidated Statements of Operations

	Year ended				
	December 31,	December 31,			
	2008	2009			
Revenue	\$152,476	\$166,540			
Cost of revenue (1)	48,582	56,105			
Gross profit	103,894	110,435			
Operating expenses:					
Product development (1)	21,516	28,577			
Sales and marketing (1)	76,943	76,165			
General and administrative (1)	23,804	29,215			
Total operating expenses	122,263	133,957			
Operating loss	(18,369)	(23,522)			
Other income / (expenses) and income taxes, net	1,409	(590)			
Net loss	(16,960)	(24,112)			
Less: Net loss attributable to the					
noncontrolling interest	1,096	808			
Net loss attributable to NetSuite Inc.	\$ (15,864)	\$ (23,304)			
Net loss per share attributable to NetSuite Inc. common shareholders	\$ (0.26)	\$ (0.28)			
	\$ (0.26)	\$ (0.38)			
Weighted average number of shares used in computing net loss per common share	60,385	61,941			

⁽¹⁾ Includes stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations as follows:

	Year ended				
	December 31,	December 31,			
	2008	2009			
Cost of revenue	\$ 2,988	\$ 5,289			
Product development	3,629	6,641			
Sales and marketing	3,375	7,078			
General and administrative	3,386	7,677			
Total stock-based compensation expense and	· <u></u>				
amortization of intangible assets	\$ 13,378	\$ 26,685			

NetSuite Inc. Reconciliation of Net Loss Per Share to Non-GAAP Net Income / (Loss) Per Share

	Three months ended									
		ember 31, 2008		arch 31, 2009		une 30, 2009	•	ember 30, 2009		ember 31, 2009
Reconciliation between GAAP and non-GAAP operating										
income / (loss):				(= 0.50)		(= 00=)		(= 0 = 0)		(
Operating loss	\$	(4,876)	\$	(3,963)	\$	(5,003)	\$	(7,958)	\$	(6,598)
Reversal of stock-based compensation expense,										
amortization of intangible assets and transaction		4.000		4.752		5 (77		0.277		7.070
costs for business combinations (a)	•	4,999 123	•	4,753 790	•	5,677 674	•	8,377 419	•	7,878 1,280
Non-GAAP operating income	Φ	123	\$	790	\$	0/4	\$	419	\$	1,280
Numerator: Reconciliation between GAAP and non-GAAP net										
income / (loss):										
Net loss attributable to NetSuite Inc.	\$	(4,465)	\$	(3,745)	\$	(4,990)	\$	(8,029)	\$	(6,540)
Reversal of stock-based compensation expense,	Ψ	(4,403)	Ψ	(3,743)	Ψ	(4,270)	Ψ	(0,027)	Ψ	(0,540)
amortization of intangible assets and transaction										
costs for business combinations (a)		4,999		4,753		5,677		8,377		7,878
Non-GAAP net income attributable to :		,, , , , , , , , , , , , , , , , , , ,								. ,
NetSuite Inc.	\$	534	\$	1,008	\$	687	\$	348	\$	1,338
Denominator:										
Reconciliation between GAAP and non-GAAP										
weighted average shares used in computing basic										
and diluted net income / (loss) per common share:										
Weighted average number of shares used in										
computing net loss per common share		60,838		61,248		61,853		62,100		62,545
Effect of dilutive securities (stock options,										
restricted stock awards and warrants) (b)		2,976		2,710		2,520		2,874		2,914
Non-GAAP weighted average shares used in										
computing non-GAAP net income / (loss)		62 914		62 059		64 272		64 074		65 450
per common share		63,814		63,958		64,373	_	64,974	=	65,459
GAAP net loss per share attributable to NetSuite Inc.	•	(0.07)	\$	(0.06)	\$	(0.08)	\$	(0.13)	•	(0.10)
• • • • • • • • • • • • • • • • • • • •	Φ	(0.07)	Þ	(0.00)	Ф	(0.08)	Ą	(0.13)	Ф	(0.10)
Non-GAAP net income per share attributable to NetSuite Inc. common shareholders	•	0.01	•	0.02	•	0.01	•	0.01	•	0.02
to recount inc. common shareholders	\$	0.01	\$	0.02	\$	0.01	\$	0.01	\$	0.02

NetSuite Inc.

Reconciliation of Net Loss Per Share to Non-GAAP Net Income / (Loss) Per Share

	Year	ended		
	December 31,	December 31,		
	2008	2009		
Reconciliation between GAAP and non-GAAP operating				
income / (loss):				
Operating loss	\$ (18,369)	\$ (23,522)		
Reversal of stock-based compensation expense,				
amortization of intangible assets and transaction				
costs for business combinations (a)	13,378	26,685		
Non-GAAP operating income	\$ (4,991)	\$ 3,163		
Numerator:				
Reconciliation between GAAP and non-GAAP net				
income / (loss):				
Net loss attributable to NetSuite Inc.	\$ (15,864)	\$ (23,304)		
Reversal of stock-based compensation expense,				
amortization of intangible assets and transaction				
costs for business combinations (a)	13,378	26,685		
Non-GAAP net income / (loss) attributable to:				
NetSuite Inc.	\$ (2,486)	\$ 3,381		
Denominator:				
Reconciliation between GAAP and non-GAAP				
weighted average shares used in computing basic				
and diluted net income / (loss) per common share:				
Weighted average number of shares used in				
computing net loss per common share	60,385	61,941		
Effect of dilutive securities (stock options,				
restricted stock awards and warrants) (b)		2,646		
Non-GAAP weighted average shares used in				
computing non-GAAP net income / (loss)				
per common share	60,385	64,587		
GAAP net loss per share attributable to NetSuite Inc.				
common shareholders	\$ (0.26)	\$ (0.38)		
Non-GAAP net income / (loss) per share attributable				
to NetSuite Inc. common shareholders	\$ (0.04)	\$ 0.05		

To supplement our condensed consolidated financial statements presented on a GAAP basis, NetSuite uses non-GAAP measures of net income / (loss), weighted average shares outstanding and net income / (loss) per share, which are adjusted to exclude stock-based compensation expense, amortization of acquisition-related intangible assets and transaction costs for business combinations to include dilutive shares where applicable. We believe these adjustments are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our current period GAAP results are made with the intent of providing both management and investors a more complete understanding of NetSuite's underlying operating results and trends and our marketplace performance. The non-GAAP results that are an indication of our baseline performance are considered by management for the purpose of making operational decisions. In addition, these non-GAAP results are the primary indicators management uses as a basis for our planning and forecasting of future periods. The presentation of this additional information is not meant to be considered in isolation or as a substitute for net loss or basic and diluted net loss per share prepared in accordance with generally accepted accounting principles in the United States. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles and are subject to limitations.

(a) Stock-based compensation is a non-cash expense accounted for in accordance with Statement of Financial Accounting Standards No. 123(R) for options granted after January 1, 2006, and Accounting Principles Board Opinion No. 25 for options granted before January 1, 2006.

Amortization of intangible assets and transaction costs related to business combinations resulted principally from mergers and acquisitions. While a large component of our expense in certain periods, we believe investors may want to exclude the effects of these items in order to compare our financial performance with that of other companies and between time periods.

(b) These securities are anti-dilutive on a GAAP basis as a result of the Company's net loss, but are

These securities are anti-dilutive on a GAAP basis as a result of the Company's net loss, but are considered dilutive on a non-GAAP basis in periods where the Company has reported positive non-GAAP earnings.

NetSuite Inc. Condensed Consolidated Statements of Cash Flows

(dollars in thousands) (unaudited)

(unuuuneu)		Year ended		
	December 31,			
		2008		2009
Cash provided by / (used in) from operating activities:	Ф	(15.064)	Ф	(02.204)
Net loss attributable to NetSuite Inc.	\$	(15,864)	\$	(23,304)
Adjustments to reconcile net loss to net cash provided by / (used in)				
operating activities:		5 220		7 107
Depreciation and amortization		5,330		7,107
Amortization of other intangible assets Provision for accounts receivable allowances		1,604		3,627
		773 11,774		1,692
Stock-based compensation Amortization of deferred commissions		22,709		20,718
		34		19,946 12
Loss on disposal of property and equipment Noncontrolling interests		(1,096)		(808)
The state of the s		(1,090)		(000)
Changes in operating assets and liabilities, net of acquired assets and liabilities:				
Accounts receivable		(8,722)		353
Deferred commissions		(8,722) $(20,217)$		(19,663)
Other current assets		(20,217) (552)		(2,367)
Other assets Other assets		(516)		224
Accounts payable		(170)		(1,249)
Accounts payable Accrued compensation		1,925		(1,249) (578)
Deferred revenue		(3,312)		(2,241)
Other current liabilities		(3,312) $(3,258)$		1,743
Other long-term liabilities		590		(454)
Net cash provided by / (used in) operating activities		(8,968)		4,758
Cash flows used in investing activities:		(8,708)		7,730
Proceeds from disposal of property and equipment		28		_
Purchases of property and equipment		(7,265)		(6,104)
Capitalized internal use software		(266)		(254)
Advances on line of credit		(330)		(157)
Business combinations, net of cash received		(28,725)		(21,937)
Acquisition of other intangible assets		(275)		(275)
Net cash used in investing activities		(36,833)		(28,727)
Cash flows used in financing activities:				
Purchase of noncontrolling interest		-		(3,000)
Payments under capital leases and long-term debt		(1,589)		(1,638)
Proceeds from issuance of common stock		720		1,415
Net cash used in financing activities		(869)		(3,223)
Effect of exchange rate changes on cash and cash equivalents		900		(91)
Net change in cash and cash equivalents		(45,770)		(27,283)
Cash and cash equivalents at beginning of period		169,408		123,638
Cash and cash equivalents at end of period	\$	123,638	\$	96,355